Roadmap for ASEAN Center of Military Medicine (2015-2019)

Background

ASEAN Center of Military Medicine (ACMM) has been established since 2016 as a followed-up to the adoption of Concept Paper on Establishment of ACMM by 9th ASEAN Defence Ministers’ Meeting (ADMM) in Langkawi, Malaysia; to be a central node for establishing practical, effective, and sustainable cooperation among military medical services of ASEAN Member States (AMS) and the Plus countries. Objectives of the centre mentioned in the concept paper are to play unique roles in demonstrating regional solidarity to respond to common challenges and to coordinate and cooperate with the military medical services of ADMM-Plus countries, related agencies, and international organizations, as well as to support other areas of collaboration under ADMM-Plus framework.

Although Ministry of Defence (MOD) of Thailand has initially supported the ACMM by providing office building, personnel, and other facilities, the centre shall be an entity associated with ASEAN under Article 16 of ASEAN Charter and shall support the implementation of Topic B-1.2 of the ASEAN Political and Security Community (APSC) Blueprint (2015-2015). The centre shall be operated in accordance with its Terms of Reference (TOR).

Establishment process of the centre has been designed to be performed in 3 phases:

1. Initial phase (year 2015-2016): During this initial phase, the MOD of Thailand shall totally support the centre; including office building, personnel, other facilities as well as budget.
2. Transformation phase (year 2017-2019): In this phase, the MOD of Thailand shall support office building, personnel, and other facilities to the centre; whereas budget shall be contributed by each AMS. Project-based activities may be performed with the AMS, the Plus countries, and/or related agencies.

3. ASEAN-body phase (beyond year 2020): In this phase, the centre shall be registered as an ASEAN-sectoral body and shall fully be operated by the AMS, except office building which shall be provided by the MOD of Thailand. Project-based activities may also be performed with the AMS, the Plus countries and/or related agencies.

End-States (Year 2019)

The required end-states (year 2019) is that the centre being registered as an ASEAN-sectoral body and ready to be handed-over to ASEAN Secretariat.

Means

The ACMM shall be functioned by means of the “4 Strategies” which include standardization strategy, harmonization strategy, development strategy, and sustainability provision strategy.

Standardization strategy is a strategy for improving capabilities of the AMS’s military medical services so that they can effectively perform joint and combined military medical operations. Ways to achieve this goal is to develop ACMM’s standard operating procedures (SOPs) and
military medical guidelines for the support of military operations under purviews of ADMM-Plus, to conduct joint training, and to build up military medical teams.

Harmonization strategy is a strategy for increasing interoperability among the AMS’s military medical services. Ways to achieve this goal is to develop joint plans and pre-registered military medical force lists of the AMS and Plus countries.

Development strategy is a strategy for enhancing the effectiveness of joint military medical operations performed by the AMS. Ways to achieve this goal is to monitor for crisis situation which may occur in the region, to gather medical data in order to develop medical intelligence in area of operations (AO), to establish communication and logistic lines in order to support joint military medical operations, and to enhance capacity and capability of AMS’s military medical personnel as well as ACMM’s personnel.

Sustainability provision strategy is a strategy for ensuring the sustainability of the ACMM itself. Ways to achieve this goal is to establish and expand ACMM’s networks, to enhance capability of ACMM’s liaison officers (ACMM LOs), to conduct joint military medical research among the AMS, and to get budget contribution from the AMS.

Work Plans

1. Standardization strategy:

   Year 2016
   - to develop SOPs, regulations, rules, and internal guidelines for operations of the ACMM, including SOPs for general administration, SOPs for humanitarian assistance and disaster relief (HADR), guidelines for building up a level 1 medical team, and guidelines for building up an ASEAN military medical assessment team (AMMAT);
   - to conduct a joint military medicine and HADR exercise in order to test SOPs of ACMM for general administration and SOPs of ACMM for HADR.

   Year 2017
   - to develop SOPs, regulations, rules, and internal guidelines for operations of the ACMM, including financial rules and procedures (FRP);
   - to cooperate with Plus countries and/or relevant agencies in order to plan for AMMAT training.

   Year 2018
- to develop SOPs, regulations, rules, and internal guidelines for operations of the ACMM, including SOPs for counter-terrorism operations (CT), guidelines for AMMAT operation, regulation on personnel;
- to conduct train-the-trainer training course in order to establish an AMMAT training team.

Year 2019
- to develop SOPs, regulations, rules, and internal guidelines for operations of the ACMM, including SOPs for peace-keeping operations (PKOs), SOPs for maritime operations, and regulations on logistics;
- to build up a central AMMAT and local AMMAT for 2 AMS;
- to plan for medical search and rescue training, level 1 medical unit training, and level 2 hospital training;
- to test SOPs for CT.

2. Harmonization strategy:

Year 2016
- to draft format for pre-registered medical force lists.

Year 2017
- to develop pre-registered medical force lists of the AMS and Plus countries.

Year 2018
- to develop pre-registered medical force lists of the AMS and Plus countries.

Year 2019
- to develop pre-registered medical force lists of the AMS and Plus countries;
- to draft joint medical plans for support of HADR operations.

3. Development strategy:

Year 2016
- to conduct subject-matter experts’ exchange (SMEE) on infectious and emerging diseases.

Year 2017
- to conduct SMEE on infectious and emerging diseases;
- to send ACMM’s officers to join military medicine courses in order to enhance the ACMM officers’ capability.

Year 2018
- to conduct SMEE on infectious and emerging diseases, and SMEE on treatment of land-mined victims;
- to send ACMM’s officers to join military medicine courses in order to enhance the ACMM officers’ capability.

**Year 2019**

- to conduct SMEE on infectious and emerging diseases;
- to conduct ACMM coordinating officers’ (ACMM COs) course in order to enhance ACMM LOs and ACMM officers in being a representative of the ACMM;
- to send ACMM’s officers to join military medicine courses in order to enhance the ACMM officers’ capability

4. **Sustainability provision strategy:**

**Year 2016**

- to integrate ACMM’s activities with ADMM-Plus Experts’ Working Group on Military Medicine (ADMM-Plus EWG on MM);
- to join ADMM-Plus EWG on HADR initiatives;
- to join AHA Centre’s activities;
- to join RHCC’s activities;
- to join other regional military medical activities such as Asia-Pacific Military Health Exchange (APMHE), etc.

**Year 2017**

- to join ADMM-Plus EWG on MM activities;
- to join ADMM-Plus EWG on HADR activities;
- to join ADMM-Plus EWG on CT activities;
- to join AHA Centre activities
- to join RHCC activities
- to join other regional military medical activities such as APMHE, etc.

**Year 2018**

- to join ADMM-Plus EWG on MM activities;
- to join ADMM-Plus EWG on HADR activities;
- to join ADMM-Plus EWG on CT activities;
- to join ASEAN activities, ACDM activities, and AHA Centre activities;
- to join RHCC activities;
- to join other regional military medical activities such as APMHE, etc.

**Year 2019**

- to join ADMM-Plus EWG on MM activities;
- to join ADMM-Plus EWG on HADR activities;
- to join ADMM-Plus EWG on CT activities;
- to join relevant to ASEAN activities, ACDM activities, and AHA Centre activities;
- to join RHCC activities;
- to join other regional military medical activities such as APMHE, etc;
- to seek an opportunity to collaborate with other ADMM-Plus EWGs.

**References**

1. Concept Paper on Establishment of ASEAN Center of Military Medicine
2. Term of Reference of the ASEAN Center of Military Medicine